



CORRUPTION AND CRIME COMMISSION

PROMOTING INTEGRITY AND ACCOUNTABILITY - PREVENTING CORRUPTION

How to take an agency from Investigation to Prevention

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Investigations;

Traditional vs Misconduct/Corruption

- Responds to distinct complaint
 - Singularly focused (prove or disprove)
 - Restricts result notification
 - Identification of Criminal activity driven
 - Investigators have no ongoing role
- Responds to distinct complaint **and** expands if other inappropriate activity identified
 - Focus goes beyond allegation received, will look at contributing factors, preventative measures etc...
 - Findings can be applied in broad environment (i.e. across whole public sector)
 - Criminal activity / Misconduct identification / Corruption resistance driven
 - Investigators assist whole of agency response in assisting departments towards misconduct resistant environment

Operation Redwater

Landgate = W.A.'s Land Information Authority

- Maintains register of land ownership
- Issues titles for new or subdivided lots
- Approves strata plans prior to issuance of titles

Allegations

1. Staff were receiving gifts for assessing applications on a priority basis.
2. Staff were fixing problems with applications instead of returning them to external clients.
3. Staff were assisting external clients with applications and then conducting the assessment of the same applications.

Operation Objectives;

- Identify any misconduct and/or criminal behaviour,
- Identify practices, policies or behaviours that contribute to corrupt activities, and
- Identify practices that could be introduced to promote corruption prevention within that organisation.

Major Issues identified...

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- **Recipient officer was supervisor with control over job prioritisation**



Corruption Investigation

- Investigators will be suspicious of everyone
- Obtain intimate knowledge of processes – internal and external
- Will develop an in-depth knowledge of issues and the environment as investigation progresses
- Continuous involvement of CPER consultant

Corruption Investigation cont'd...

- Reaction by agency staff to investigators
- Acceptance of recommendations by agency staff
- Co-operation and ongoing consultation with CEO of Landgate

Outcome of Operation

- Landgate Officer – 3 x Receiving Bribes as a public officer
- Developer “1” – 3 x Bribery
- Developer “2” – 1 x Bribery
- Settlement Agent – 2 x Bribery
- **Recommendations x 8**

Report to Parliament

- 8 recommendations
- **Every** recommendation addressed corruption resistance strategies
- All 8 recommendations had been implemented prior to the report being tabled
- Landgate Executive officers members of the 'Integrity & Misconduct Practitioners Network'
- Ongoing liaison/assistance.

Questions?

“All institutions are prone to corruption and to the vices of their members.”

Morris West



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